

# Arizona State Parks Board

## June 15, 2010

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- **Agenda Item D.1.**

## Strategies and Options for Sustainable Funding

# Sustainable Funding

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Governor's Task Force on Sustainable  
State Parks Funding

March – October 2009

Arizona State Parks Board Strategic  
Planning

Through October 2009

# Sustainable Funding

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## Options

Legislative  
Referendum

Citizen  
Initiative

## Factors

- Champion?
- Likelihood of Success?
- Partners?
- Funding Sources?
- Strategies?
- Costs?

# Budget Presentation

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## **Agenda Item E.1.**

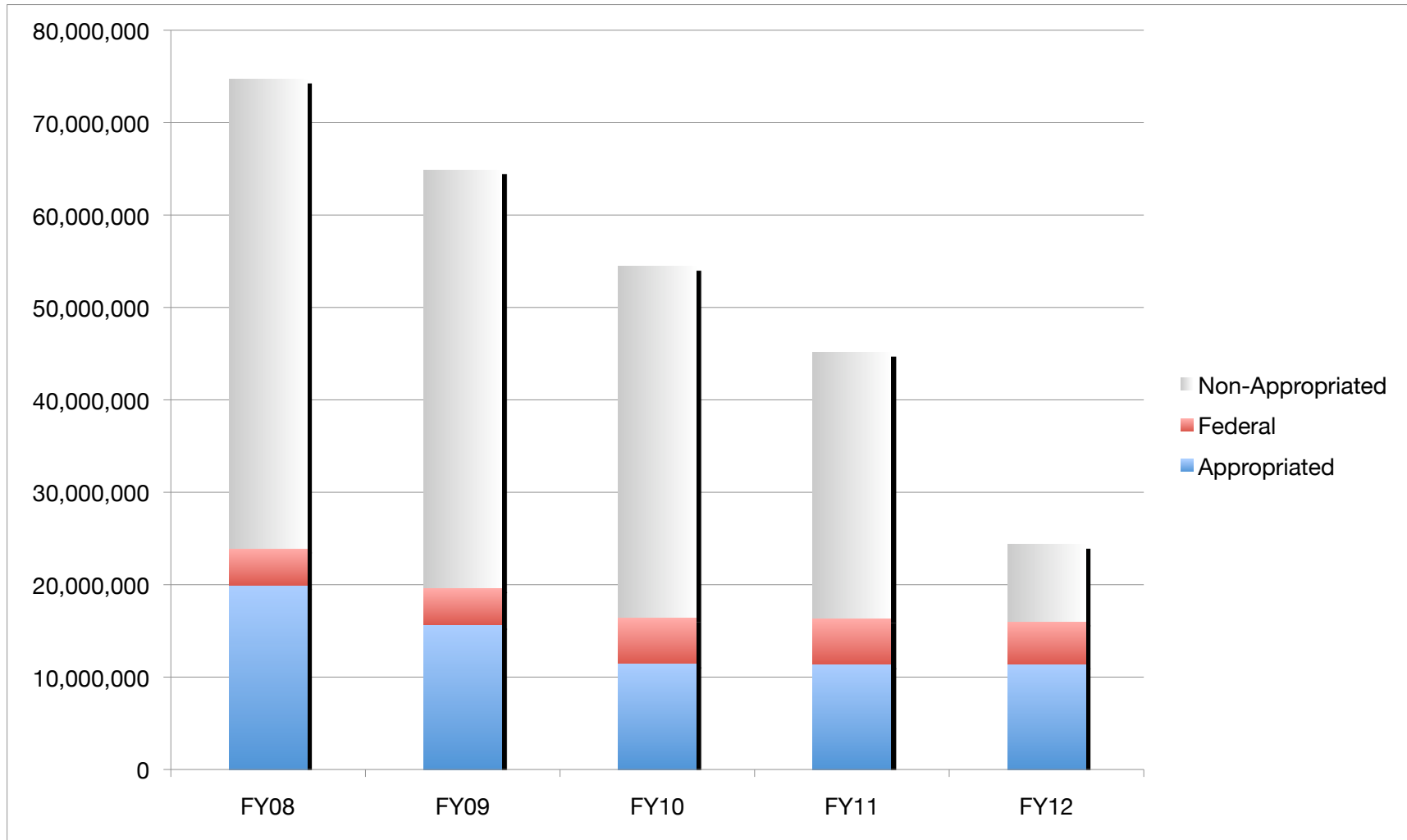
# FY 2009-2011 Fund Sweeps

<b>Fund</b>	<b>FY 2009 - 11 Sweeps to benefit the State's General Fund</b>			
	<b>FY 2009</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>Total</b>
<b>General Fund</b>	\$ 5,112,200	\$ -	\$ -	\$ 5,112,200
<b>Reservation Fund</b>	\$ 48,900	\$ 96,600	\$ 96,600	\$ 242,100
<b>State Lake Improvement Fund</b>	\$ 16,820,300	\$ 4,964,000	\$ 873,500	\$ 22,657,800
<b>Law Enforcement Boating Safety</b>	\$ 500,000	\$ -	\$ -	\$ 500,000
<b>Enhancement Fund</b>	\$ 5,391,800	\$ 5,487,100	\$ 1,954,800	\$ 12,833,700
<b>Off-Highway Vehicle Fund</b>	\$ 1,692,900	\$ 584,100	\$ 861,900	\$ 3,138,900
<b>Heritage Fund</b>	\$ 4,978,100	\$ 11,390,550	\$ 10,000,000	\$ 26,368,650
<b>Partnerships Fund</b>	\$ 5,900	\$ 252,100	\$ 68,300	\$ 326,300
<b>Donations Fund*</b>	\$ 8,300	\$ 213,900	\$ 19,700	\$ 241,900
		\$ (213,900)		\$ (213,900)
<b>Publications Fund</b>	\$ 11,200	\$ 202,900	\$ 60,200	\$ 274,300
<b>Totals</b>	<b>\$ 34,569,600</b>	<b>\$ 22,977,350</b>	<b>\$ 13,935,000</b>	<b>\$ 71,481,950</b>

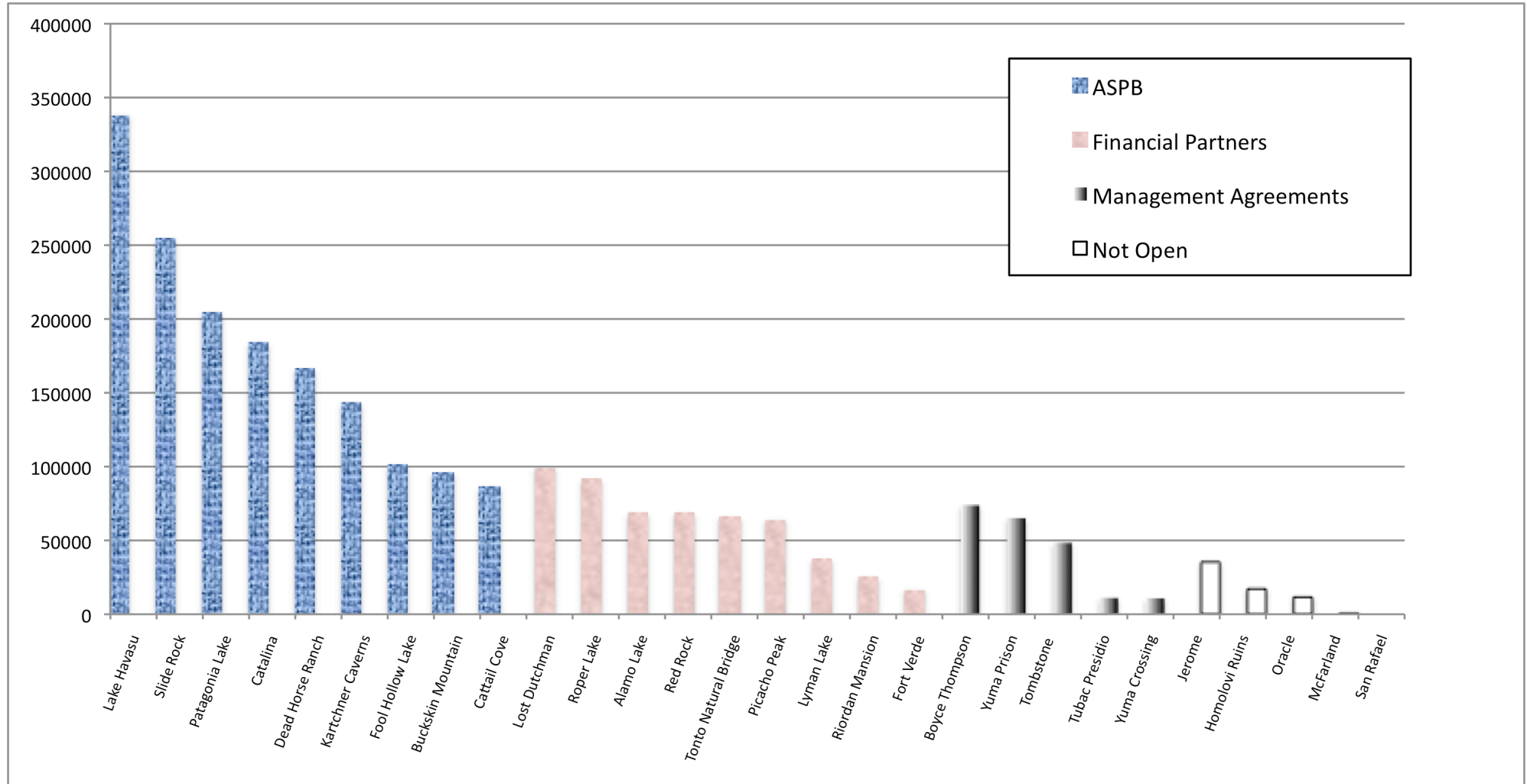
**\* Original FY 2009 5th Special Session sweep was reversed in the 2010 7th Special Session**

# Agency Revenue Comparisons FY 2008 Through FY 2012

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# FY 2009 Annual Visitation and Operating Status





# Key Operating Budget Assumptions for FY 2011- Policy Issues

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- Keep parks open
- Local operating agreements are sustained for FY 2011, FY 2012, and FY 2013
- No additional Legislative Fund Reduction and Transfers (FRAT) or Excess Balance Transfers (EBTs)
- Full usage of Law Enforcement Boating Safety Fund (LEBSF) in FY 2011
- Mid-year loss of Land Conservation Fund funding
- Transition to more seasonal parks staff system-wide.
- Kartchner Caverns Throne/ Rotunda room closes October 15 – December 15, 2010

# Key Operating Budget Assumptions for FY 2011- Policy Issues (Continued)

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- Heritage Fund eliminated at the end of FY 2011
- Final two annual Tonto lease payments of \$980,600 paid from Heritage Fund, in FY 2011
- Set aside \$1.0 million of Operating Funds for contingency capital/ maintenance projects in each year FY 2011, FY 2012 and FY 2013
- Jerome State Historical Park will open to the public
- Some seasonal staff expenses for Riordan, Red Rock, Fort Verde or other parks will be paid from operating funds
- Implement an on-line reservation system in FY 2011
- Spend donation dollars

# Key Operating Budget Assumptions for FY 2012 and FY 2013 - Policy Issues

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- Maximize Enhancement Fund revenue appropriation request
- No continuation of Law Enforcement Boating Safety Fund for agency operations
- Request Kartchner Caverns special line item eliminated

# Definitions

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# Useful Definitions of Budget Terms

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- Appropriation - Legislative authorization to expend monies for a specific purpose. Appropriated Funds are those funds where spending is authorized by annual fiscal year Legislative budget bills.
- Non-Appropriated Funds - The Board's authority to expend non-appropriated funds is contained in Arizona Revised Statutes. Non-appropriated funds available to agencies are reviewed by the Legislature.
- Fund Offset - An authority designation by the Legislature to use a replacement funding source, typically to replace General Fund monies
- Excess Balance Transfer (EBT) - A "Sweep" or a draw from a fund's cash balance to the State's General Fund.
- Fund Reduction and Transfer (FRAT) - A reduction of expenditure authority, and in the case of revenue generating funds- with a corresponding cash transfer to the State's General Fund.

# Appropriated Funds

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General Fund

Enhancement Fund (Gate Fees)

Law Enforcement and Boating Safety Fund (LEBSF)

Reservation Surcharge Fund

# Non-Appropriated Funds

(Voter Protected)

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## Land Conservation Fund (\$20 Million)

- \$18 Million State Land Acquisition Grants
- \$2 Million for Agriculture Conservation

# Non-Appropriated Funds

(Special Funds)

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Heritage Fund

Publications Fund

State Lake Improvement Fund

State Parks Fund (Donations)

Off-Highway Vehicle Recreation  
Fund (OHV)

Arizona Trail Fund

Investment Interest

Partnerships Fund



# Federal Funds

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Federal Recreational Trails Fund

Federal Historic Preservation Fund

Federal Land and Water Conservation Fund

Other Federal Agreements

# Revenue Forecast

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Enhancement Fund

State Lake Improvement Fund

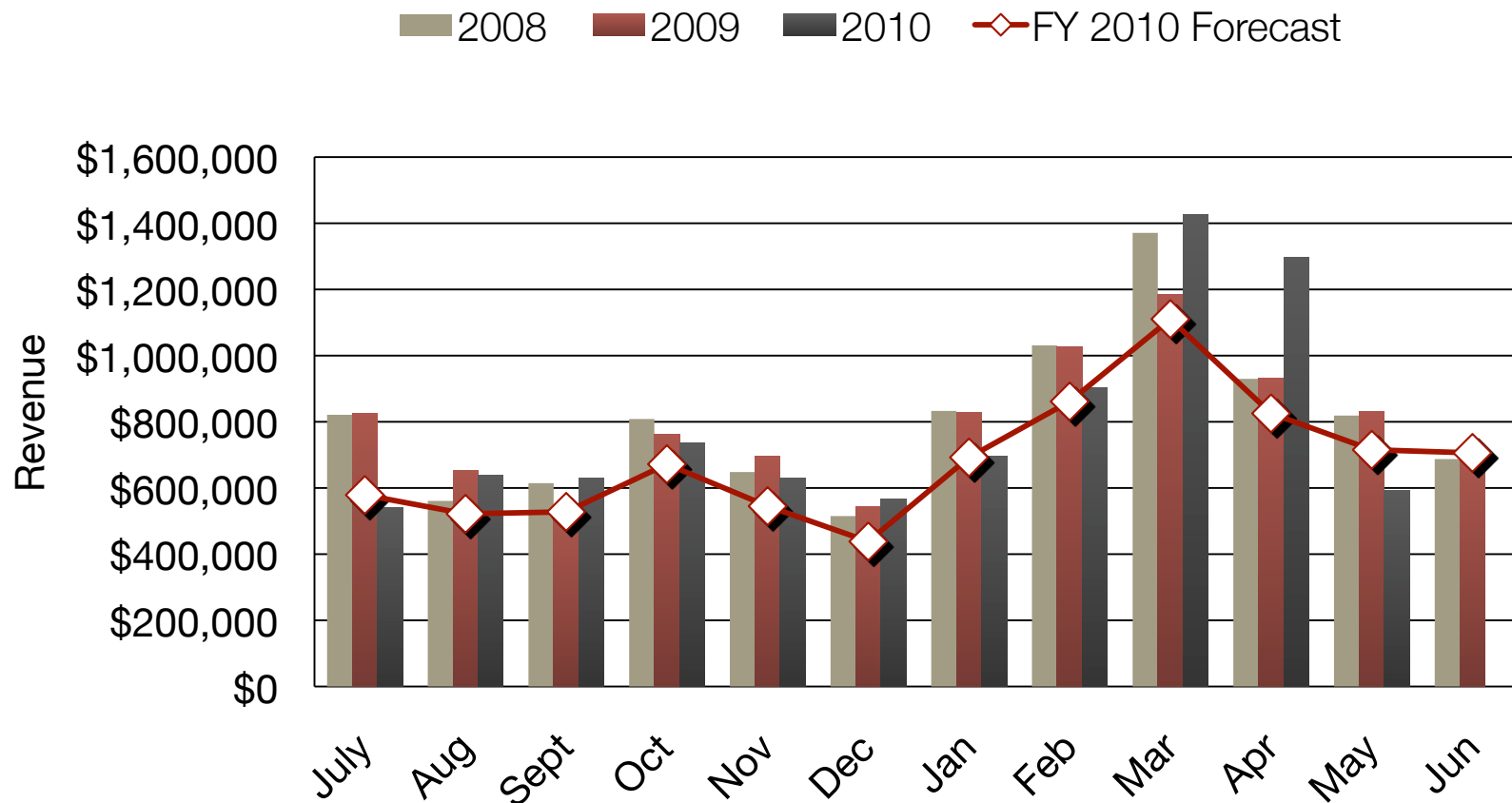
Off-Highway Vehicle Recreation Fund

All Funds-Interest Earnings

# Enhancement Fund

## FY 2008-FY 2010 *Revenue*

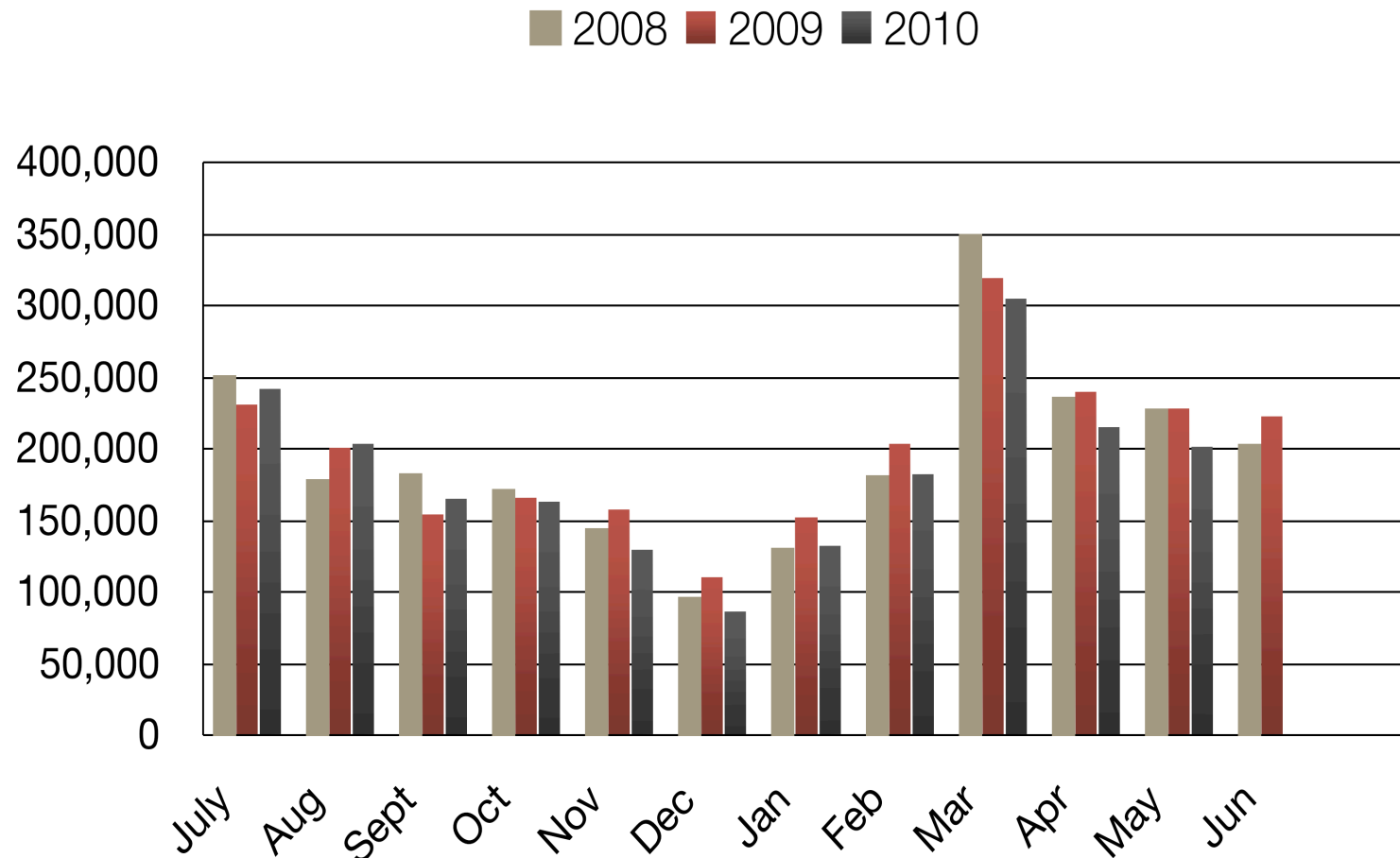
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Through May 2010

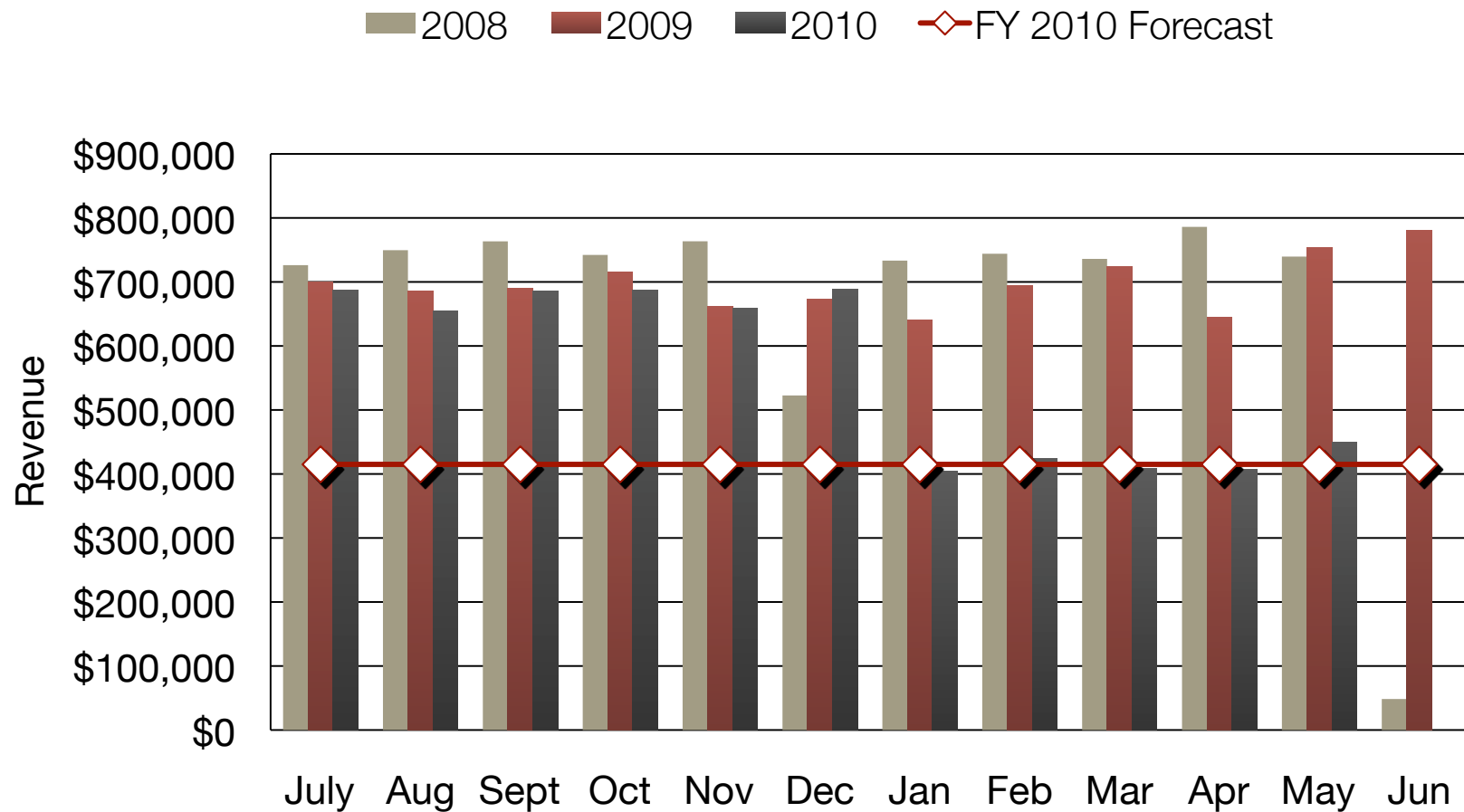
# FY 2008-FY 2010 Park System *Attendance*

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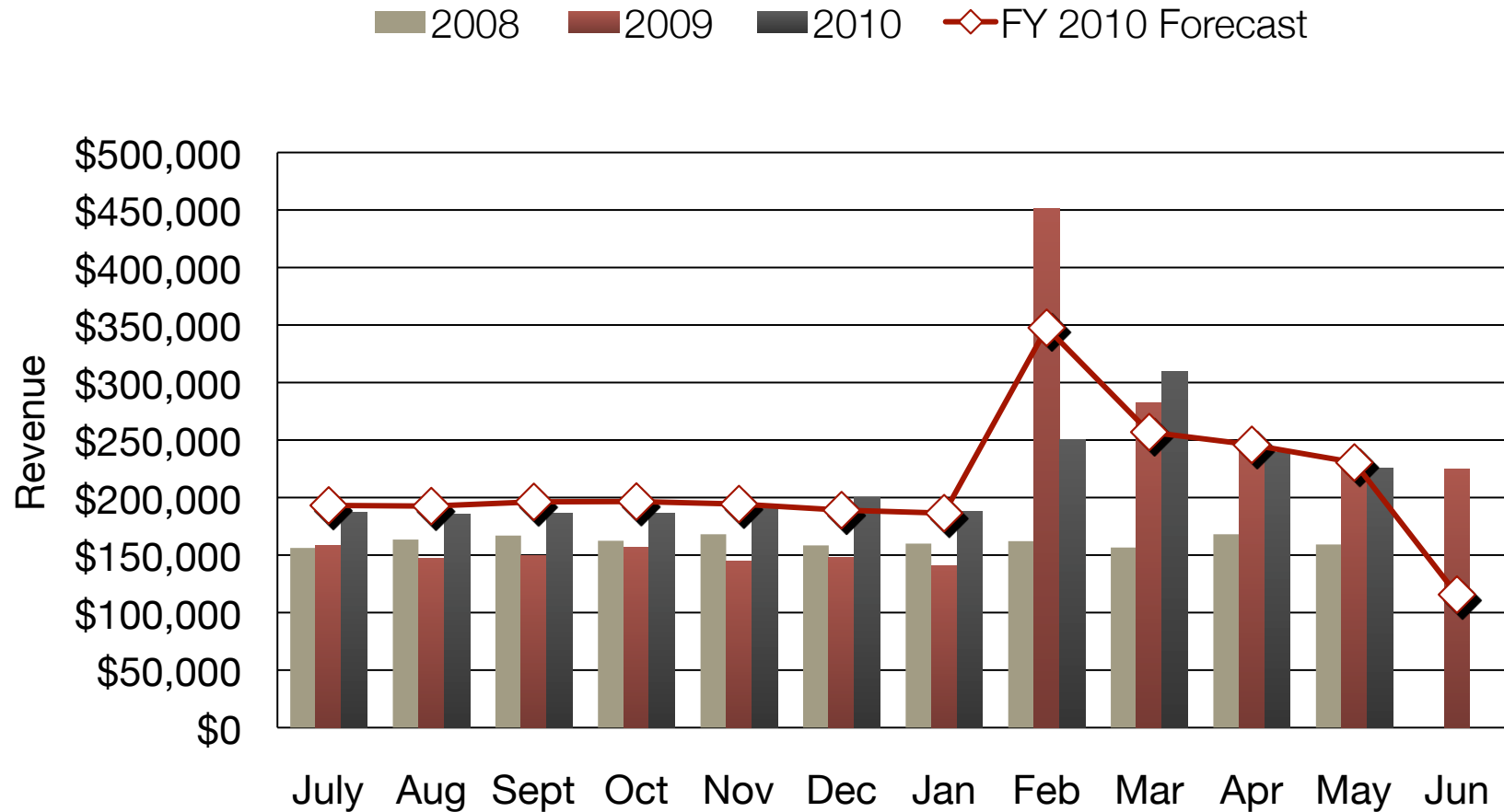
Through May 2010

# State Lake Improvement Fund FY 2008-FY 2010 Revenue



Through May 2010

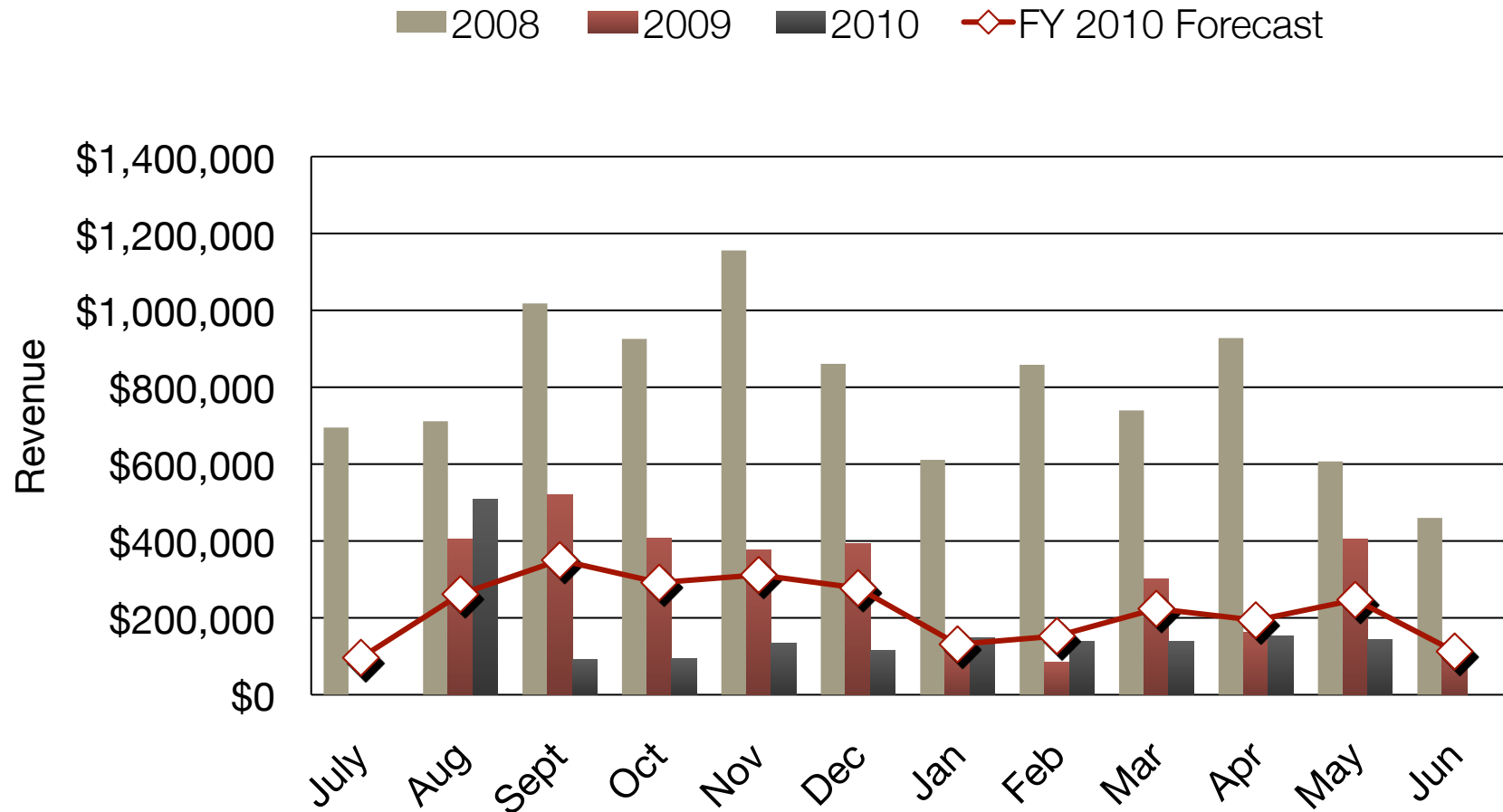
# Off-Highway Vehicle Recreation Fund FY 2008-FY 2010 Revenue



Through May 2010

# All Funds Interest Earnings FY 2008-FY 2010 Revenue

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Through May 2010

# Operating Budgets

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FY 2011, FY 2012 and FY 2013



# Budget Components

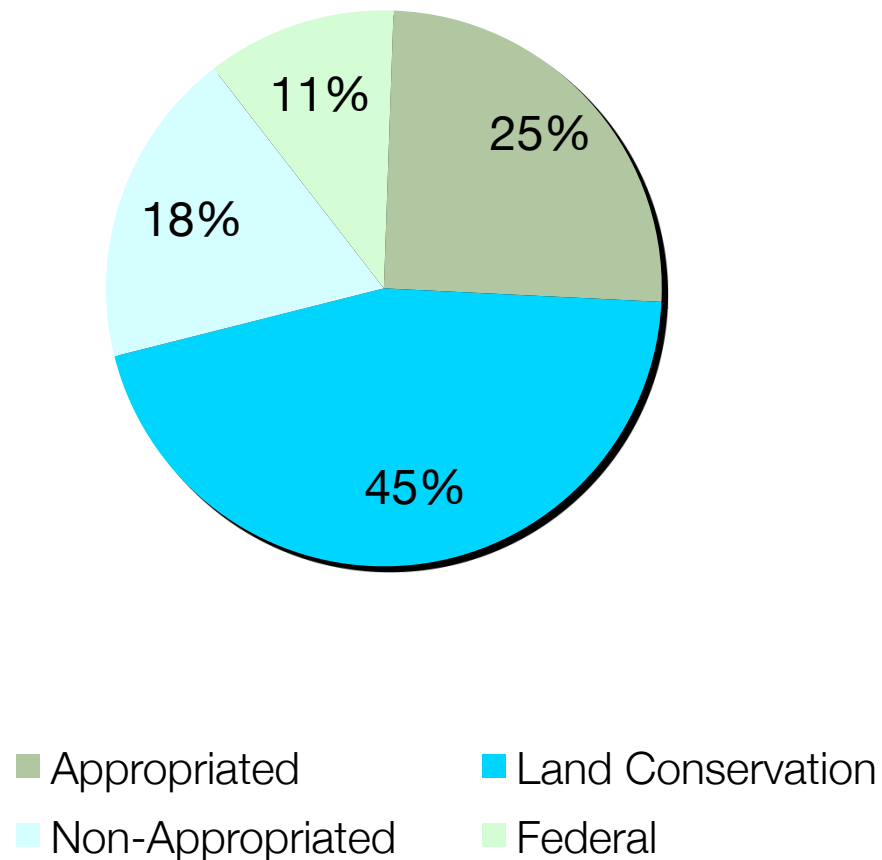
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Agency Fiscal Activity  
as Intended through Statute, Session Law,  
and Current Board Policy

# Projected FY 2011 Agency Annual Revenue (\$45.16 Million)

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Revenue Components

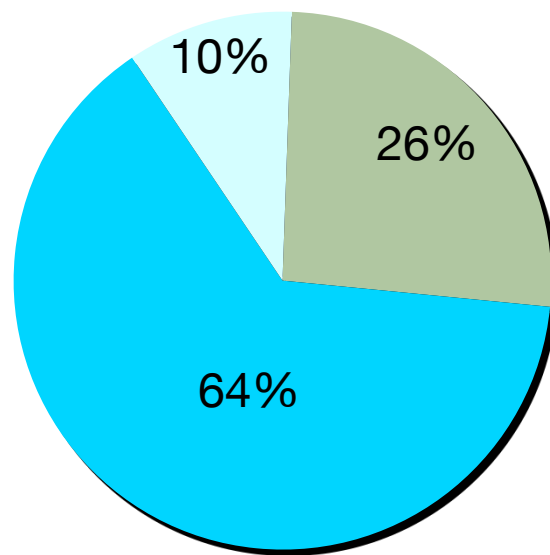


- Appropriated (\$11.39 M)
- Non-Appropriated (\$8.33 M)
- Federal (\$4.99 M)
- Land Conservation Fund (\$20.46 M)

# Projected FY 2011 Agency Annual Allocated Expenditures

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FY 2011 Projected



- Operations (\$18.45 M)
- Grants\* (\$44.57 M)
- Capital Projects (\$7.2 M)

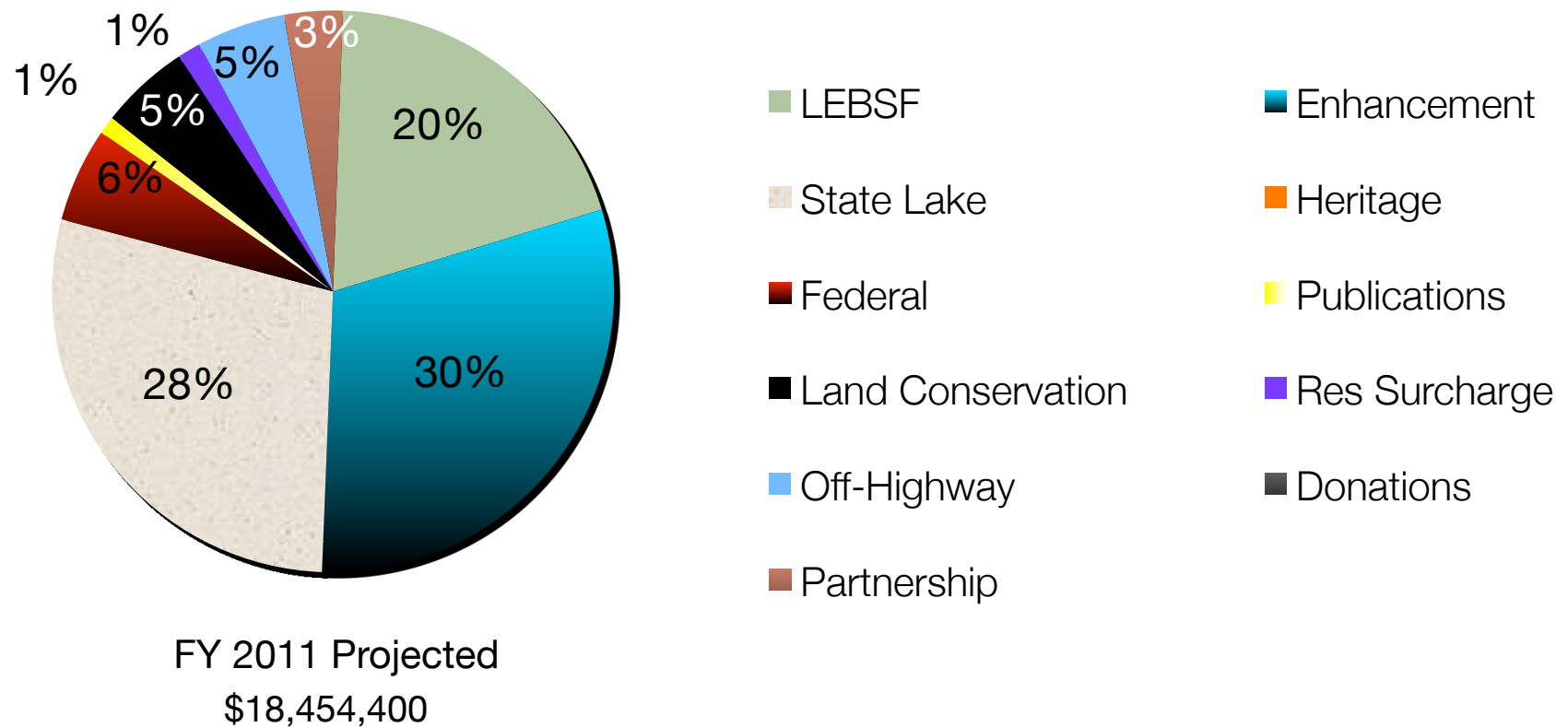
Agency Category of Activity

■ Operations ■ Grants ■ Capital Projects

\*Based on \$40 M estimated LCF Grants to be awarded in September 2010

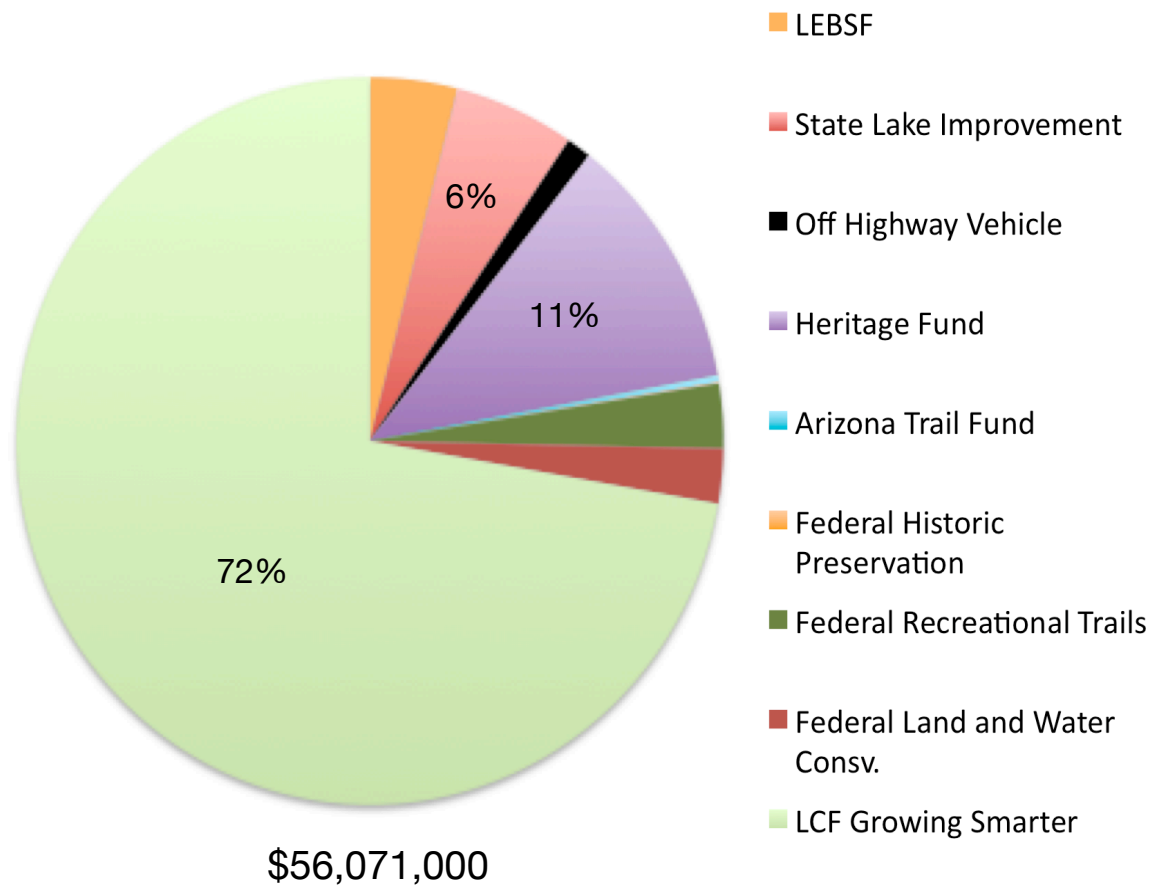
# Projected FY 2011 Agency Annual Operating Expenditures (by Fund Source)

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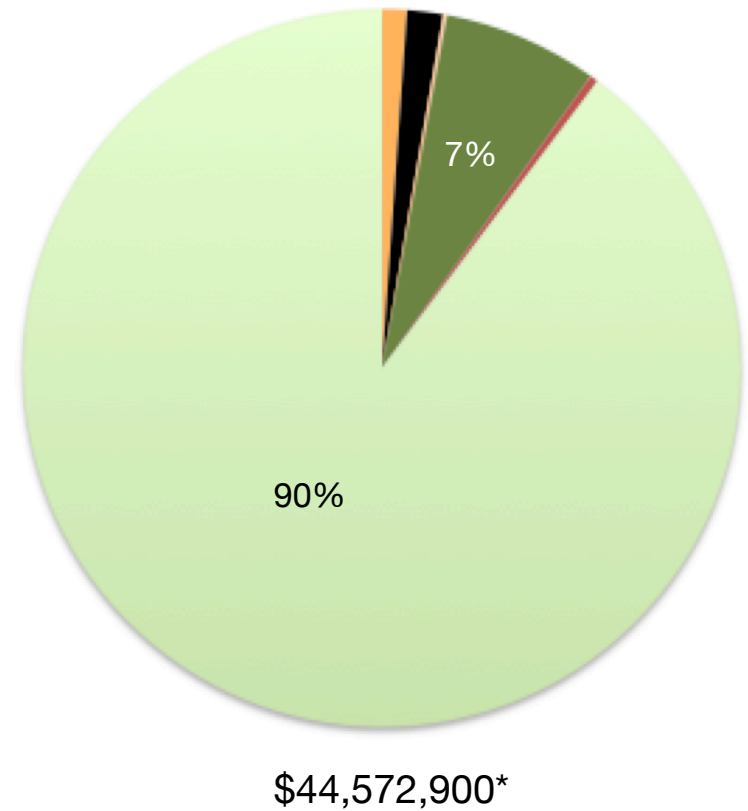


# FY 2008 and Projected FY 2011 Comparison Agency Annual Grants (by Fund Source)

FY 2008



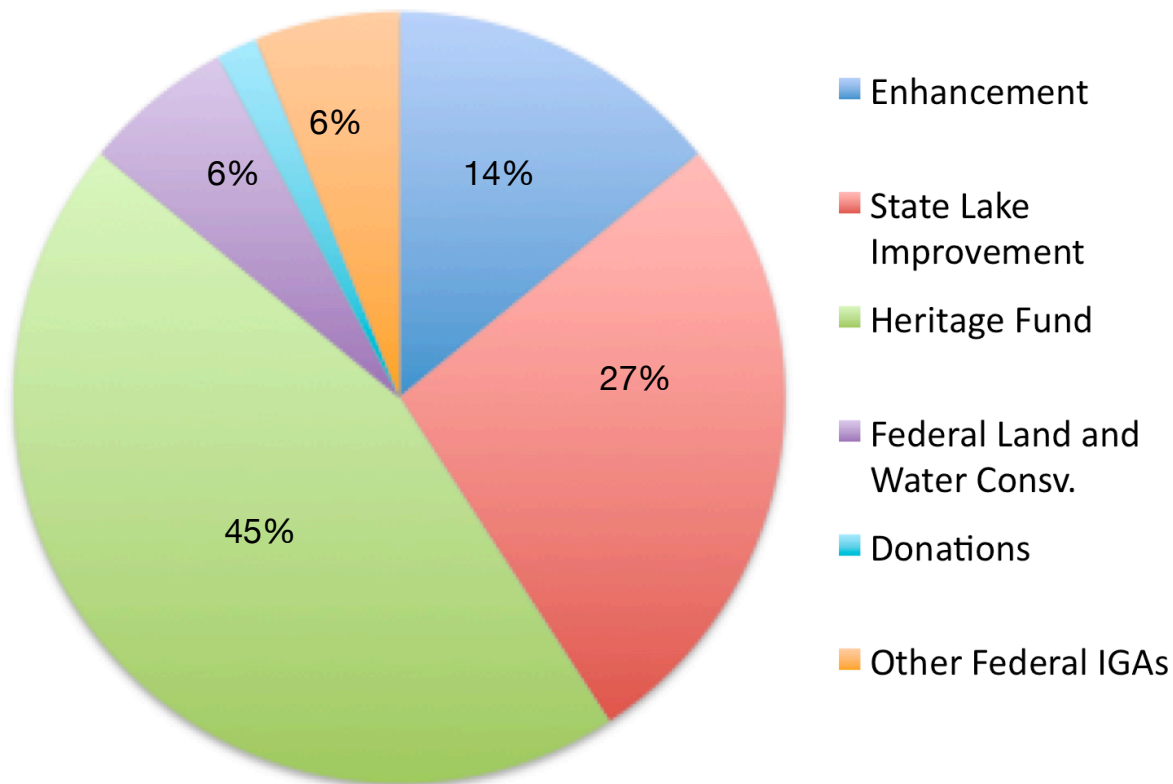
FY 2011 Projected



\*Based on \$40 M estimated LCF Grants to be awarded in September 2010

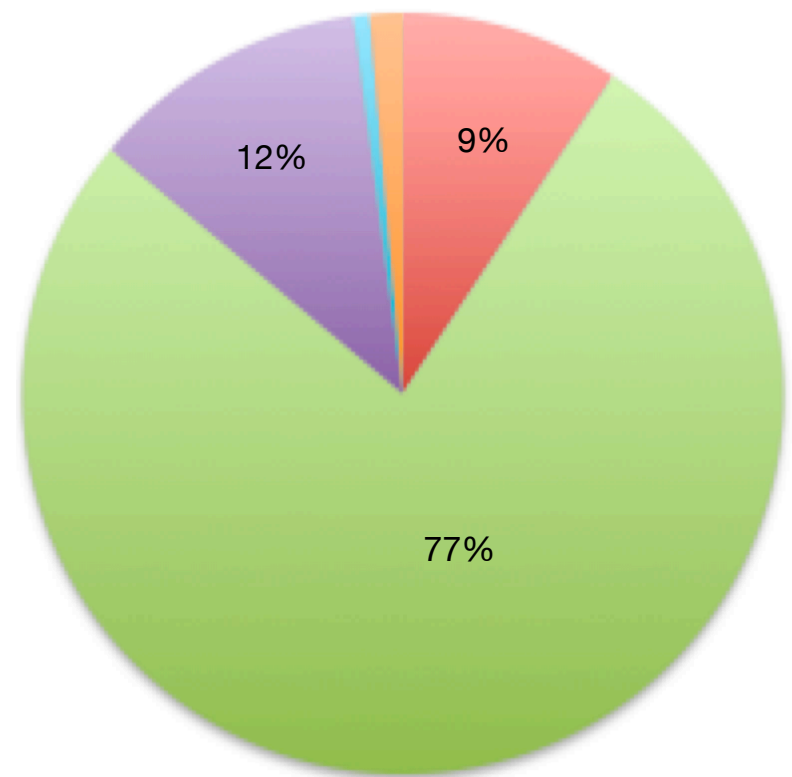
# FY 2008 and Projected FY 2011 Comparison Agency Annual Capital Projects (by Fund Source)

FY 2008



\$2,631,000

FY 2011 Projected



\$7,163,900

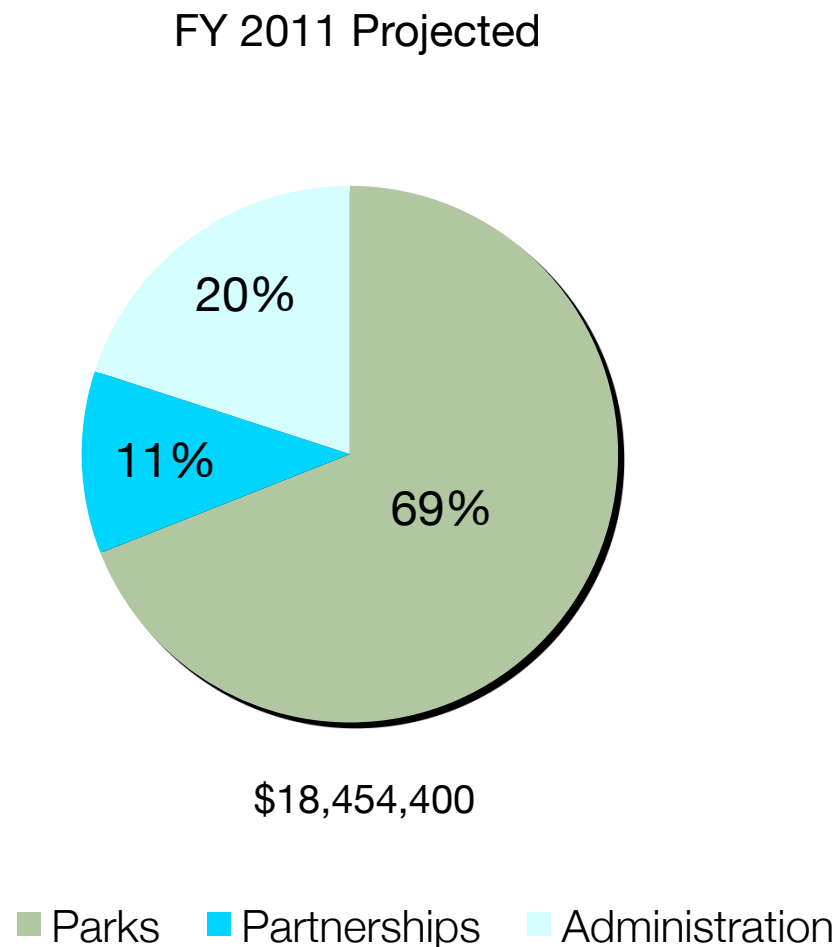
# Operating Funds

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- Parks Division Programs
- Partnerships Division Programs
- Administration Division

# Projected FY 2011 Operating Expenditures by Program

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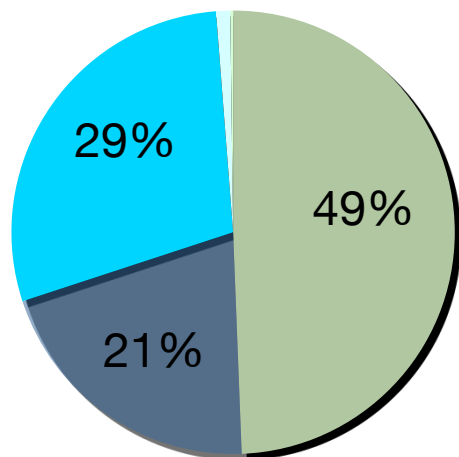
- Parks (\$12.65 M)
  - Operations
  - Development
- Partnerships (\$2.07 M)
  - Public Information
  - Historic Preservation
  - Resources-Public Programs
- Administration (\$3.73 M)
  - Director's Office
  - Admin Services
  - Agency Support



# Projected FY 2011 Operating Expenditures by Category

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FY 2011 Projected



\$18,454,400

- Salary
- Employee Related Expenses
- Other Operating
- P&O
- Travel

- Personnel Services (\$8.80 M)
- Employee Related Expenses (\$3.78 M)
- Other Operating (\$5.54 M)
- Professional & Outside Services (\$274 K)
- Travel (\$64 K)

# Appropriated Funds FY 2011

## Operating Budgets using Budgeted Revenue

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(\$million)

Fund	Amount
General Fund	\$ 0.00
Enhancement	\$ 5.59
Res Surcharge	\$ 0.24
LEBSF	\$ 3.64
<b>Operating Budget</b>	<b>\$ 9.47</b>

# Non-Appropriated Funds FY 2011

## Operating Budgets Using Budgeted Revenue

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(\$million)

Fund	Amount
Heritage	\$ 0.02
OHV	\$ 0.94
Partnerships	\$ 0.62
SLIF	\$ 5.25
Publications	\$ 0.19
LCF Interest	\$ 0.95
Federal Funds	\$ 1.00
Donations Fund	\$ 0.01
<b>Operating Budget</b>	<b>\$ 8.98</b>

# Combined Appropriated and Non-Appropriated Recommended FY 2011 Operating Budget

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(\$million)

Fund	Amount
Appropriated	\$ 9.47
Non-Appropriated Funds	\$ 8.98
<b>Total Agency Operating</b>	<b>\$ 18.45</b>

# FY 2011 Estimated Operational Cash Flow

<u>Fund Source</u>	<u>FY 2011 Estimated Beginning Operational Cash Balance</u>	<u>FY 2011 Estimated Revenue for Operations</u>	<u>FY 2011 7th Special Session FRATs and EBTs to Operational Cash</u>	<u>FY 2011 Estimated Operating Expenditures</u>	<u>FY 2011 Estimated Ending Operational Cash Balance</u>
<b>Agency-Wide Operations:</b>					
Reservation Surcharge Fund	\$ 75,000	\$ 340,000	\$ (96,600)	\$ (243,400)	\$ 75,000
State Lake Improvement Fund	\$ 3,589,400	\$ 4,900,000	\$ (873,500)	\$ (5,250,000)	\$ 2,365,900
Law Enforcement Boating Safety Fund	\$ 2,136,500	\$ 1,500,000	\$ -	\$ (3,636,500)	\$ -
Enhancement Fund	\$ 3,706,100	\$ 9,050,000	\$ (1,954,800)	\$ (5,590,200)	\$ 5,211,100
Off-Highway Vehicle Fund	\$ -	\$ 692,100	\$ -	\$ (692,100)	\$ -
Heritage Fund	\$ 10,000	\$ 10,000	\$ -	\$ (20,000)	\$ -
Land Conservation Fund	\$ -	\$ 455,000	\$ -	\$ (455,000)	\$ -
<b>Subtotal Agency-Wide Operations</b>	<b>\$ 9,517,000</b>	<b>\$ 16,947,100</b>	<b>\$ (2,924,900)</b>	<b>\$ (15,887,200)</b>	<b>\$ 7,652,000</b>
<b>Special Program Operations:</b>					
Federal Funds	\$ 784,600	\$ 868,100	\$ -	\$ (1,000,000)	\$ 652,700
Off-Highway Vehicle Fund - Program Operations	\$ -	\$ 300,000	\$ (50,300)	\$ (249,700)	\$ -
Land Conservation - Program Operations	\$ 500,000	\$ -	\$ -	\$ (500,000)	\$ -
Partnerships Fund	\$ 215,900	\$ 617,700	\$ (68,300)	\$ (617,700)	\$ 147,600
Donations Fund Interest	\$ 175,600	\$ 3,900	\$ (19,700)	\$ (10,000)	\$ 149,800
Publications & Souvenirs Fund	\$ 125,800	\$ 250,000	\$ (60,200)	\$ (189,800)	\$ 125,800
<b>Subtotal Special Program Operations</b>	<b>\$ 1,801,900</b>	<b>\$ 2,039,700</b>	<b>\$ (198,500)</b>	<b>\$ (2,567,200)</b>	<b>\$ 1,075,900</b>
<b>Total Agency Operations</b>	<b>\$ 11,318,900</b>	<b>\$ 18,986,800</b>	<b>\$ (3,123,400)</b>	<b>\$ (18,454,400)</b>	<b>\$ 8,727,900</b>

# FY 2012 Estimated Operational Cash Flow

<u>Fund Source</u>	<u>FY 2012 Estimated Beginning Operational Cash Balance</u>	<u>FY 2012 Estimated Revenue for Operations</u>	<u>FY 2012 7th Special Session FRATs and EBTs to Operational Cash</u>	<u>FY 2012 Estimated Operating Expenditures</u>	<u>FY 2012 Estimated Ending Operational Cash Balance</u>
<b>Agency-Wide Operations:</b>					
Reservation Surcharge Fund	\$ 75,000	\$ 340,000	\$ -	\$ (340,000)	\$ 75,000
State Lake Improvement Fund	\$ 2,365,900	\$ 4,900,000	\$ -	\$ (5,250,000)	\$ 2,015,900
Law Enforcement Boating Safety Fund	\$ -	\$ -	\$ -	\$ -	\$ -
Enhancement Fund	\$ 5,211,100	\$ 9,050,000	\$ -	\$ (9,994,600)	\$ 4,266,500
Off-Highway Vehicle Fund	\$ -	\$ 692,100	\$ -	\$ (692,100)	\$ -
Heritage Fund	\$ -	\$ -	\$ -	\$ -	\$ -
Land Conservation Fund	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Subtotal Agency-Wide Operations</b>	<b>\$ 7,652,000</b>	<b>\$ 14,982,100</b>	<b>\$ -</b>	<b>\$ (16,276,700)</b>	<b>\$ 6,357,400</b>
<b>Special Program Operations:</b>					
Federal Funds	\$ 652,700	\$ 868,100	\$ -	\$ (1,000,000)	\$ 520,800
Off-Highway Vehicle Fund - Program Operations	\$ -	\$ 300,000	\$ -	\$ (300,000)	\$ -
Land Conservation - Program Operations	\$ -	\$ -	\$ -	\$ -	\$ -
Partnerships Fund	\$ 147,600	\$ 617,700	\$ -	\$ (617,700)	\$ 147,600
Donations Fund Interest	\$ 149,800	\$ 3,900	\$ -	\$ (10,000)	\$ 143,700
Publications & Souvenirs Fund	\$ 125,800	\$ 250,000	\$ -	\$ (250,000)	\$ 125,800
<b>Subtotal Special Program Operations</b>	<b>\$ 1,075,900</b>	<b>\$ 2,039,700</b>	<b>\$ -</b>	<b>\$ (2,177,700)</b>	<b>\$ 937,900</b>
<b>Total Agency Operations</b>	<b>\$ 8,727,900</b>	<b>\$ 17,021,800</b>	<b>\$ -</b>	<b>\$ (18,454,400)</b>	<b>\$ 7,295,300</b>

# FY 2013 Estimated Operational Cash Flow

<u>Fund Source</u>	<u>FY 2013 Estimated Beginning Operational Cash Balance</u>	<u>FY 2013 Estimated Revenue for Operations</u>	<u>FY 2013 7th Special Session FRATs and EBTs to Operational Cash</u>	<u>FY 2013 Estimated Operating Expenditures</u>	<u>FY 2013 Estimated Ending Operational Cash Balance</u>
<b>Agency-Wide Operations:</b>					
Reservation Surcharge Fund	\$ 75,000	\$ 340,000	\$ -	\$ (340,000)	\$ 75,000
State Lake Improvement Fund	\$ 2,015,900	\$ 4,900,000	\$ -	\$ (5,250,000)	\$ 1,665,900
Law Enforcement Boating Safety Fund	\$ -	\$ -	\$ -	\$ -	\$ -
Enhancement Fund	\$ 4,266,500	\$ 9,050,000	\$ -	\$ (9,994,600)	\$ 3,321,900
Off-Highway Vehicle Fund	\$ -	\$ 692,100	\$ -	\$ (692,100)	\$ -
Heritage Fund	\$ -	\$ -	\$ -	\$ -	\$ -
Land Conservation Fund	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Subtotal Agency-Wide Operations</b>	<b>\$ 6,357,400</b>	<b>\$ 14,982,100</b>	<b>\$ -</b>	<b>\$ (16,276,700)</b>	<b>\$ 5,062,800</b>
<b>Special Program Operations:</b>					
Federal Funds	\$ 520,800	\$ 868,100	\$ -	\$ (1,000,000)	\$ 388,900
Off-Highway Vehicle Fund - Program Operations	\$ -	\$ 300,000	\$ -	\$ (300,000)	\$ -
Land Conservation - Program Operations	\$ -	\$ -	\$ -	\$ -	\$ -
Partnerships Fund	\$ 147,600	\$ 617,700	\$ -	\$ (617,700)	\$ 147,600
Donations Fund Interest	\$ 143,700	\$ 3,900	\$ -	\$ (10,000)	\$ 137,600
Publications & Souvenirs Fund	\$ 125,800	\$ 250,000	\$ -	\$ (250,000)	\$ 125,800
<b>Subtotal Special Program Operations</b>	<b>\$ 937,900</b>	<b>\$ 2,039,700</b>	<b>\$ -</b>	<b>\$ (2,177,700)</b>	<b>\$ 799,900</b>
<b>Total Agency Operations</b>	<b>\$ 7,295,300</b>	<b>\$ 17,021,800</b>	<b>\$ -</b>	<b>\$ (18,454,400)</b>	<b>\$ 5,862,700</b>

# FY 2011- FY 2013 Agency Operating Budget by Category of Expense

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<u>Category of Expense</u>	<u>FY 2011</u>	<u>FY 2012</u>	<u>FY 2013</u>
	<u>Operating Budget Request</u>	<u>Operating Budget Request</u>	<u>Operating Budget Request</u>
Personal Services	\$ 8,797,700	\$ 8,797,700	\$ 8,797,700
Employee Related Expenditures (ERE)	\$ 3,778,200	\$ 3,778,200	\$ 3,778,200
<b>Subtotal Personal Services and ERE</b>	<b>\$ 12,575,900</b>	<b>\$ 12,575,900</b>	<b>\$ 12,575,900</b>
Professional and Outside Services	\$ 273,500	\$ 273,500	\$ 273,500
In-State Travel	\$ 58,900	\$ 58,900	\$ 58,900
Out-of-State Travel	\$ 5,000	\$ 5,000	\$ 5,000
Other Operating Expenditures	\$ 5,182,400	\$ 5,182,400	\$ 5,182,400
Non-Capital Equipment	\$ 58,700	\$ 58,700	\$ 58,700
Capital Equipment	\$ 300,000	\$ 300,000	\$ 300,000
<b>Subtotal All Other Operating</b>	<b>\$ 5,878,500</b>	<b>\$ 5,878,500</b>	<b>\$ 5,878,500</b>
<b>Total Annual Agency Operating Budget</b>	<b><u>\$ 18,454,400</u></b>	<b><u>\$ 18,454,400</u></b>	<b><u>\$ 18,454,400</u></b>



# FY 2011 - FY 2013 Agency Operating Budget by Fund (Recommended Board Action)

	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>	<u>FY 2013</u>
	<u>Original Budget Before Sweeps</u>	<u>Per 4-21-10 Board Action</u>	<u>Operating Budget Estimate</u>	<u>Operating Budget Request</u>	<u>Operating Budget Request</u>
General Fund	\$ 8,338,200	\$ -	\$ -	\$ -	\$ -
Reservation Surcharge Fund	\$ 548,000	\$ 307,400	\$ 243,400	\$ 340,000	\$ 340,000
Enhancement Fund	\$ 7,344,000	\$ 7,762,200	\$ 5,590,200	\$ 9,994,600	\$ 9,994,600
Law Enforcement Boating Safety Fund	\$ -	\$ -	\$ 3,636,500	\$ -	\$ -
Federal Historic Preservation Fund	\$ 940,000	\$ 832,800	\$ 896,500	\$ 896,500	\$ 896,500
Federal Recreational Trails Fund	\$ 125,000	\$ 97,000	\$ 103,500	\$ 103,500	\$ 103,500
State Lake Improvement	\$ 3,150,000	\$ 5,294,200	\$ 5,250,000	\$ 5,250,000	\$ 5,250,000
Off-Highway Vehicle - Program Admin.	\$ 360,000	\$ 261,500	\$ 249,700	\$ 300,000	\$ 300,000
Off-Highway Vehicle - Agency Operatin	\$ 692,100	\$ 692,100	\$ 692,100	\$ 692,100	\$ 692,100
AHF - Interest	\$ 2,000,000	\$ 1,270,000	\$ 20,000	\$ -	\$ -
AHF - Acquisition and Development	\$ -	\$ 187,400	\$ -	\$ -	\$ -
AHF - Environmental Education	\$ 615,000	\$ 907,400	\$ -	\$ -	\$ -
AHF - Natural Areas Oper. & Mgmt.	\$ 555,000	\$ 345,900	\$ -	\$ -	\$ -
AHF - Trails	\$ -	\$ 100,000	\$ -	\$ -	\$ -
AHF - Historic Preservation	\$ -	\$ 69,000	\$ -	\$ -	\$ -
Land Conservation - Program Admin.	\$ 500,000	\$ 500,000	\$ 455,000	\$ -	\$ -
Land Conservation - Agency Operating	\$ -	\$ 1,255,000	\$ 500,000	\$ -	\$ -
Partnerships Fund	\$ 207,400	\$ 112,400	\$ 617,700	\$ 617,700	\$ 617,700
Donations Fund Interest	\$ 265,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Publications & Souvenirs Fund	\$ 650,000	\$ 462,500	\$ 189,800	\$ 250,000	\$ 250,000
<b>Total Annual Agency Operating Budget</b>	<b>\$ 26,289,700</b>	<b>\$ 20,466,800</b>	<b>\$ 18,454,400</b>	<b>\$ 18,454,400</b>	<b>\$ 18,454,400</b>

# Capital Projects

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Capital Improvement Plan FY 2011

# FY 2011 Capital Improvement Plan Summary

<b>PARK</b>	<b>Heritage Fund A&amp;D, LRSP, HP</b>	<b>Federal LWCF</b>	<b>SLIF</b>	<b>Donations</b>	<b>TOTAL</b>
Buckskin	\$ 255,000	\$ -	\$ 72,000	\$ -	\$ 327,000
Buckskin/River Island	\$ 320,000	\$ 518,900	\$ -	\$ -	\$ 838,900
Jerome	\$ 357,000	\$ -	\$ -	\$ -	\$ 357,000
Lost Dutchman	\$ 861,400	\$ 327,700	\$ -	\$ -	\$ 1,189,100
Red Rock	\$ 15,000	\$ -	\$ -	\$ -	\$ 15,000
Riordan	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
Slide Rock	\$ 65,000	\$ -	\$ -	\$ -	\$ 65,000
Sonoita Creek	\$ 54,800	\$ -	\$ -	\$ -	\$ 54,800
Tonto CIP	\$ 15,000	\$ -	\$ -	\$ -	\$ 15,000
Tonto Lease \1	\$ 980,600	\$ -	\$ -	\$ -	\$ 980,600
Multi-Parks	\$ 2,546,200	\$ -	\$ 595,300	\$ 50,000	\$ 3,191,500
<b>TOTAL</b>	<b>\$ 5,500,000</b>	<b>\$ 846,600</b>	<b>\$ 667,300</b>	<b>\$ 50,000</b>	<b>\$ 7,063,900</b>

\1 Tonto includes final COP lease purchase payments of \$373,800  
for FY 2011 and \$606,800 for FY 2012

Heritage Fund A&D – (Acquisition and Development)  
Heritage Fund LRSP – (Local Regional State Park)  
Heritage Fund – HP (Historic Preservation)

Federal LWCF – (Land and Water Conservation Fund)  
SLIF – (State Lake Improvement Fund)

Capital Projects Listing on Page 74 Board Report

# FY 2011 Status of Park and Program Donations

<b>Total Donation Fund</b>	<b>\$ 525,939</b>		
		<b>Agency / Director's Office Accounts:</b>	
<b>Partnerships Accounts:</b>		Interest Account	\$ 174,669
Recreational Trails	\$ 1,878	Mucklow Bequest	\$ 1,000
State Historic Preservation Office	\$ 4,150	Forrest Bequest	\$ 143,052
<b>Subtotal Partners</b>	<b>\$ 6,028</b>	<b>Subtotal Director's Office</b>	<b>\$ 318,721</b>
<b>----- Parks Division Accounts: -----</b>			
Alamo Lake	\$ 5,609	Oracle	\$ 7,169
Buckskin Mountain	\$ 4,364	Patagonia Lake	\$ 3,227
Catalina	\$ 1,840	Picacho Peak	\$ 2,172
Cattail Cove	\$ 945	Red Rock	\$ 8,328
Dead Horse Ranch	\$ 4,571	Riordan Mansion	\$ 15,630
Fool Hollow Lake	\$ 16,620	Roper Lake	\$ 611
Fort Verde	\$ 7,654	San Rafael	\$ 5,507
Homolovi Ruins	\$ 16,027	Slide Rock	\$ 3,802
Jerome	\$ 5,177	Tombstone Courthouse	\$ 6,195
Kartchner Caverns	\$ 19,036	Tonto Natural Bridge	\$ 6,101
Lake Havasu	\$ 7,975	Tubac Presidio	\$ 10,422
Lost Dutchman	\$ 7,017	Verde River Greenway	\$ 71
Lyman Lake	\$ 3,278	Yuma Quartermaster Depot	\$ 5,042
McFarland	\$ 15,351	Yuma Territorial Prison	\$ 11,451
		<b>Subtotal Parks</b>	<b>\$ 201,190</b>

# SHPO Work Plan

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State Historic Preservation Office  
Work Plan FY 2011

## State Historic Preservation Office -WORK PLAN

Approval of Work Plan is required for agency to receive Federal Grant money

Work falls under the following categories:

*Program administration, compliance, survey and inventory, National and State Registers of Historic Places, planning, grants, Certified Local Governments, Tax Incentives, Public Education and Technical Assistance.*

# Arizona State Parks Board

## June 15, 2010

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